



# POB & RCPA UNCOVERED:

### KEY CHALLENGES & WINNING STRATEGIES

Master POB & RCPA with key insights on challenges, competitor tracking, and data-driven decisions. Discover winning strategies for chemist engagement, prescription analysis, and salesforce training to drive pharma growth. Stay ahead with actionable solutions!









Consultant-Pharma



Founder and Director at Generilife LTD.



Ashish Jain
CEO & Founder, Medgini





## Table of Contents

55

O1 Chapter 1: The Backbone of Pharma Marketing – POB & RCPA

Chapter 2: The Real-World Challenges

Chapter 3: The Human Side – Training & Retailer Relationships

O4 Chapter 4: Making Data Count – Authenticity & Accuracy

Chapter 5: When and Where POB Works Best

Chapter 6: Technology as a Game-Changer

O7 Chapter 7: Customizing RCPA for Impact

Chapter 8: The Road Ahead – Ethics, Strategy & Sustainability



#### Introduction

POB and RCPA are essential in pharma marketing, yet many struggle with effective execution. This chapter explores how strategic use of these tools drives brand performance.

#### **POB & RCPA: The Foundation**

- POB (Personal Order Booking): Ensures retail availability and prescription fulfillment.
- RCPA (Retail Chemist Prescription Audit): More than data collection—it reveals market activity and brand positioning.

A strategic approach uncovers prescription trends, substitution behavior, and competitor activity. Without direction, these tools lose impact.

#### RCPA should be tailored based on chemist type:

- · Single-doctor-linked chemists
- · Multi-doctor chemists (2-3 doctors)
- · Large-format trade outlets

#### **Insights from RCPA:**

- · Brands prescribed & dosage patterns
- · Brand substitution behavior
- · Competitive market presence

It acts as a real-time market mirror, providing clarity on brand positioning.

#### **POB: Driving Product Movement**

POB should ensure product movement, not just order collection.

Unliquidated stock disrupts supply chains and harms credibility.

#### **Golden Insight**

POB & RCPA drive growth when aligned with prescription trends and chemist insights.

**Question?** 

What is your current process to validate if a POB is backed by active prescriptions?



#### Crowded Market with Similar Brands

The pharma market is flooded with "me-too" products. Booking orders isn't enough—brands need visibility, doctor influence, and chemist trust to stand out.

#### **Gaps Between POB & Fulfillment**

Booked orders often fail due to:

- · Stock delays
- · Payment issues
- · Lack of follow-up

Unmoved stock leads to returns and missed opportunities.

#### **Unstructured & Inconsistent RCPA Data**

Issues include:

- · Vague questions
- · Inconsistent data collection
- Manual errors

Weak insights lead to poor decision-making.

#### **Lack of Field Training**

Field teams often lack training on:

- · Chemist segmentation
- · Effective RCPA execution
- · Retailer relationship-building

Without training, these tasks become routine instead of strategic.

#### **Golden Insight**

The issue isn't with POB or RCPA—it's how they're applied. Structured processes, training, and alignment unlock their full potential.

#### Question?

How confident are you that your POB orders are converting into sales at the chemist level?



#### **Why Training Matters**

Field teams excel in product knowledge but lack training in retail relationships & RCPA execution. They need guidance on:

- Asking the right questions
- ✓ Interpreting chemist responses
- ✓ Segmenting chemists by influence

Without this, RCPA becomes a routine task instead of a strategic tool.

#### **Retailer Segmentation is Key**

Understanding chemist types ensures effective engagement:

- PR1 Linked to one key doctor
- PR2 Supports 2–3 doctors
- 🏬 Modern Trade Chains like Apollo, MedPlus
- 🟥 Institutional Near hospitals

A one-size-fits-all approach won't work—tailored communication is essential.

#### **Building Stronger Relationships**

Retailers engage more when reps:

- Visit regularly & build trust
- Use names & show respect
- (L) Avoid peak hours
- Offer value-driven insights, not bribes
- Have structured, relevant conversations

Genuine support builds long-term chemist engagement.

#### Golden Insight

Effective execution starts with connection. Training should focus on trust-building, adaptability, and chemist partnerships.

#### **Question?**

When was the last time your team was coached on soft skills like rapport building, listening, & objection handling?



#### The Data Dilemma

POB & RCPA rely on field data, but is it accurate? Unstructured, inconsistent data leads to weak insights and poor decisions.

#### Why Data Fails

- · No standard formats or structured questions
- · Poorly trained field teams
- · Manual errors & lack of review

Result: Incomplete, unreliable insights and weak strategies.

#### **Structured Questionnaires Are Key**

pre-defined, specific questions make data:

- Consistent & clear
- Easy to compare across territories
- More reliable for decisions

This fosters a culture of data discipline and saves time.

#### **POB Must Align with Secondary Sales**

Cross-check POB data with prescriptions & secondary sales:

- Is the order being liquidated?
- Are prescriptions driving sales?
- Is the product moving as planned?

If not, POB was forced, or strategy is misaligned.

#### Trust & Accountability Matter

Validate data quality, guide teams, and ensure accountability without fear.

#### Golden Insight

Structured data = Powerful data. With the right tools, training, and tracking, POB & RCPA become accurate, trusted, and insightful.

#### **Question?**

How confident are you in the accuracy of POB & RCPA data reported by your field team?



#### POB Isn't One-Size-Fits-All

Its effectiveness varies by brand stage, availability, and prescription support. Blindly pushing POB can be harmful.

#### **New Launches: POB is Critical**

Ensure stock is available before prescriptions to convert doctor campaigns.

- ✓ Push initial stock
- Ensure visibility at chemists
- Educate retailers
- ✓ Track movement in 30–60 days

#### **Established Brands: Focus on Refill & Demand**

Align POB with prescription activity, not just targets.

- Monitor liquidation
- Avoid overbooking
- Ensure real demand

#### **Declining Brands: Go Slow & Strategic**

For fading brands, forced POB can cause returns and damage relationships.

- ✓ Reactivate doctors
- ✓ Use RCPA to track competitors
- ▼ Target key chemists for liquidation

#### **Match POB with Market Reality**

- ? Is the brand actively prescribed?
- ? Does the chemist have unsold stock?

#### Golden Insight

POB must be purpose-driven, aligning with brand maturity, doctor support, and real demand for lasting impact.

#### **Question?**

For new launches, are you ensuring retail availability before doctor campaigns?



#### **Pharma's Digital Shift**

Traditional methods are outdated—real-time visibility is key. Technology bridges the gap between data collection and actionable insights.

#### Mobile-Based RCPA: Smarter & Faster

- ✓ Standardized questionnaires
- Instant data capture & tagging
- Real-time uploads for quick review
- ✓ Fewer errors & manipulation
- Outcome: Better data, faster decisions, stronger execution.

#### Al & Automation: Turning Data into Insights

Al correlates:

- Booked orders vs. actual liquidation
- Prescription trends vs. sales data
- Doctor Rx performance vs. chemist sales

This reduces fake POBs and enhances strategy.

#### Structured Tech = Reliable Execution

- Standardized processes for reps
- Real-time dashboards for managers
- ✓ Field data aligns with stockist reports
- 💡 Tech enhances execution, not replaces people.

#### **Golden Insight**

Shift from reactive reporting to real-time, insight-driven action.

#### **Question?**

Are you still using paper/Excel for RCPA, or have you moved to mobile-based field data collection?



Generic RCPA limits insights. Tailoring it to chemist types ensures meaningful data.

#### **Retailer Segmentation is Key**

- R1 Linked to one doctor
- R2 Serve multiple doctors
- Modern Trade Chain pharmacies (Apollo, MedPlus)
- Institutional Hospital-affiliated chemists
- ₱ Each operates differently—RCPA should reflect that.

#### **Customized Questions = Better Insights**

- R1 Doctor's Rx habits & substitution
- ✓ Modern Trade High-volume brands & promotions
- ☑ Institutional Hospital contracts & ordering
- Same format, dynamic conversations.

#### **Avoid Robotic RCPA**

Checklists = Missed insights & weak relationships

✓ Thoughtful conversations = Smarter decisions

#### **Golden Insight**

Smarter RCPA = Smarter Insights. Customize your approach for real, actionable data.

#### Question?

For new launches, are you ensuring retail availability before doctor campaigns?



## Sustainable Growth = Integrity + Insight + Execution Balancing Targets with Trust

Forcing POB or doing RCPA without strategy hurts long-term credibility. Growth comes from fulfilling demand—not just hitting numbers.

#### **Avoid Unethical POB Practices**

- No Forced POB leads to:
- X Non-moving stock & returns
- X Lost trust
- POB must align with real prescription demand.

#### **Prescription-Driven Growth Wins**

Rx drives sales. When doctors prescribe, POB and liquidation follow naturally—building sustainable brand pull.

#### **RCPA: A Strategic Tool**

Reflects ground reality (prescriptions, substitutions, sales) Delivers insights with proper training & follow-up

#### Succeed with the 3 Cs

- Consistency in chemist engagement
- Curiosity about market & competitors
- Commitment to ethical execution.

#### Golden Insight

Prescription pull + real insights = long-term success.